



# Enterprise Resource Planning Plus (ERP+): The Future of Navy ERP

---

**Mr. Gregory Koval**

Deputy Assistant Secretary of the Navy  
(Financial Management Systems)

**Ms. Ashley Evans**

Director of Data and Digital Transformation  
Office of the Assistant Secretary of the Navy  
(Financial Management and Comptroller)


**Mr. Christopher Hills**

Deputy Program Manager  
Navy ERP+  
(Navy ERP Financial IT Services)

29 January 2025

- Setting the Foundation
- Navy ERP Program Overview
- ERP+: the Future of Navy ERP
- Multifaceted Contract Approach
- Capability Needs and Contracting Opportunities
- Next Steps
- Q&A

## Sustainment & Migrations

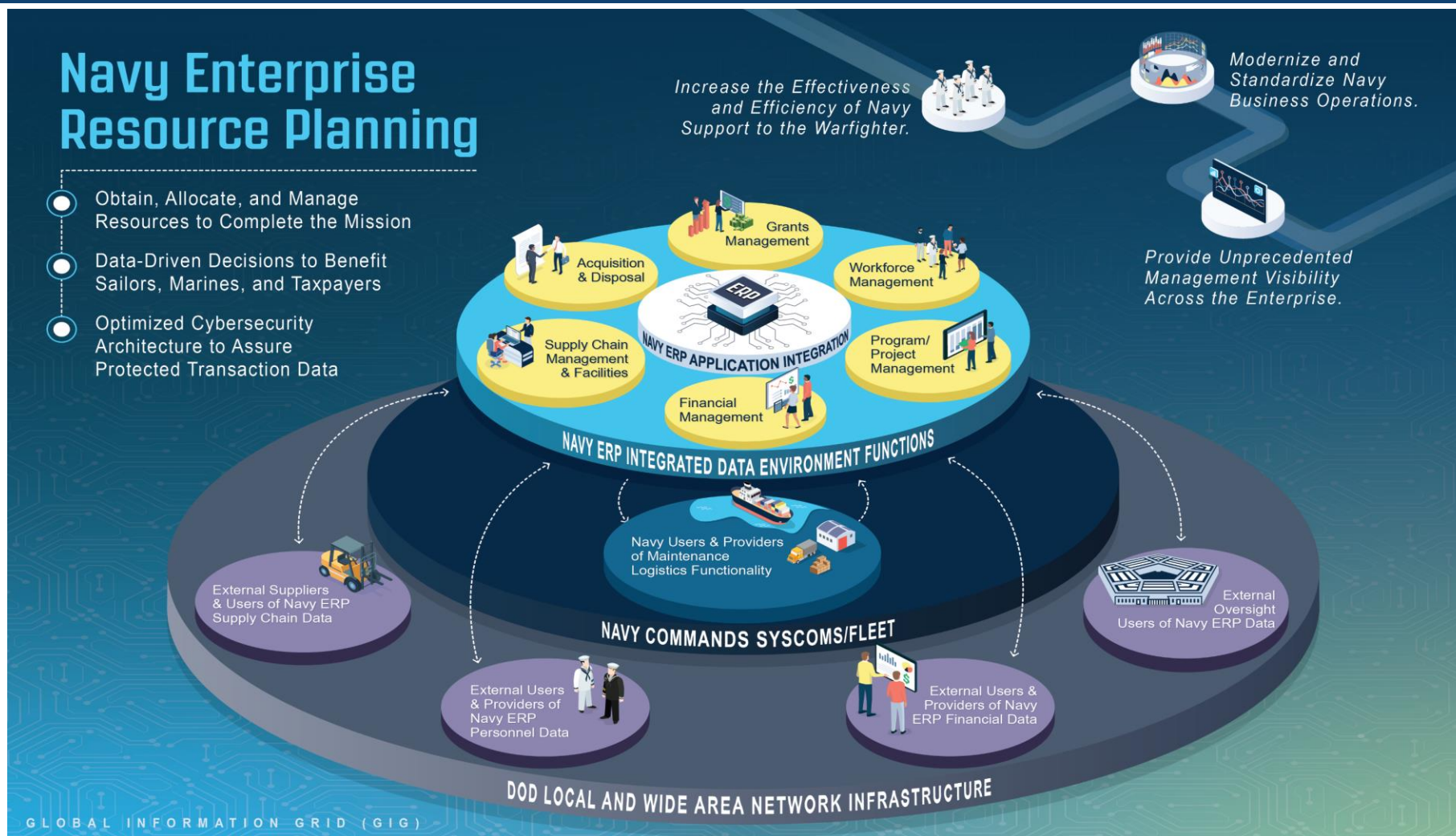
1999	2000 – 2012+	2018+	2019 - 2020	2021 -2022	2023 - 2024	2024 - 2025	2025 – 2026+	2028
Introduced	<ul style="list-style-type: none"> <li>* NAVAIR</li> <li>* NAVWAR</li> <li>* NAVSUP</li> <li>* NAVSEA</li> <li>ONR</li> <li>SSP</li> <li>* Pilot Programs</li> </ul>	 <p>AWS GovCloud Migration</p>	<ul style="list-style-type: none"> <li>EXWC</li> <li>NRL</li> <li>MSC</li> </ul>	<ul style="list-style-type: none"> <li>DMAG</li> <li>SMAG</li> <li>DWAS</li> <li>COMFRC</li> <li>BUMED</li> <li>DON/AA</li> </ul>	<ul style="list-style-type: none"> <li>FSA GF</li> <li>NIA</li> <li>BUPERS</li> </ul>	<ul style="list-style-type: none"> <li>CNIC/NAVFAC</li> </ul>	<ul style="list-style-type: none"> <li>USFFC</li> <li>PACFLT</li> <li>RESFOR</li> </ul>	Audit Opinion

### Journey:

- **Introduced in 1999.** Initial tests provided evidence that the commercially available program can be successfully implemented with some adaptations
- **18 of 21 Migrations** completed; as of 13 DEC 2024, three commands remain for Navy ERP: **USFFC**, **PACFLT** and **RESFOR**

### Impact | Benefits Realization:

- Trust in DON's stewardship of its resources is foundational to good governance
- Improved performance and transparency provides the American people, Congress, and warfighters confidence in DON's ability to develop realistic budgets and properly execute taxpayer dollars
- **Clear path forward to achieve an unmodified audit opinion in 2028**



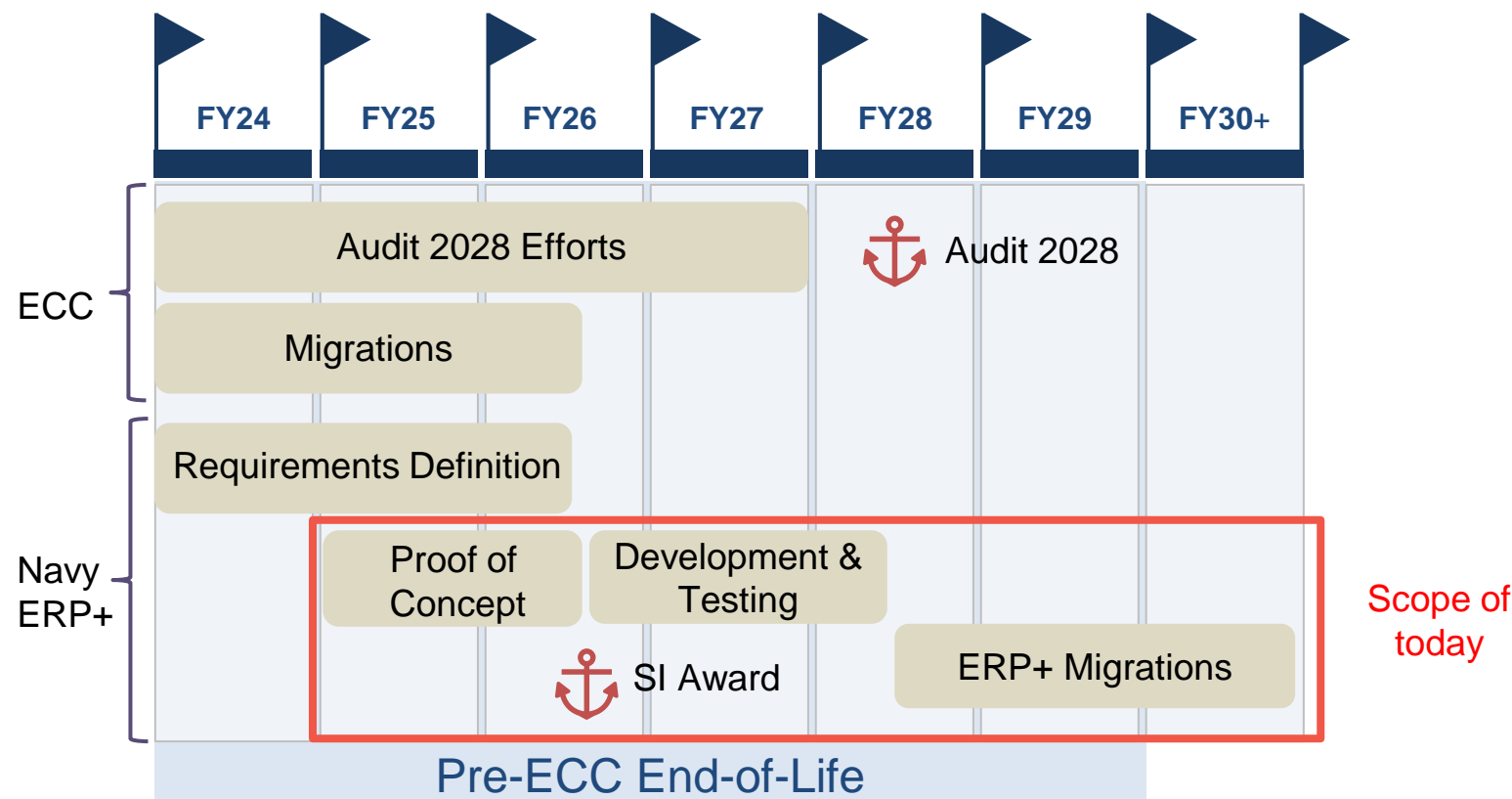
**Current Navy ERP capabilities:** Financial Management; Supply Chain Management & Facilities; Workforce Management/Time & Attendance; Grants Management; Program/Project Management; and Acquisition & Disposal.

# Setting the Foundation: Our Current and Future ERP Managed in Parallel

## An evolved Navy ERP increases:

- Warfighter effectiveness
- Auditability
- Business agility
- Capability and readiness
- Enhanced decision maker confidence
- Improved user experiences

**ERP First:** A guardrail to aid with Navy ERP+ decisions to maximize native S/4 HANA capability and minimize customization for the DON wherever possible, including external interfaces, data storage and management, automation and streamlining of business processes



Focus on standardization up front eases future transitions



## Themes:

### Master Data



#### Complex Enterprise Structure

- 39 Company Codes

#### Challenges

- Updates to data records requires replication 39 times and delays system deployments
- Significant testing events due to sheer volume of master data extensions
- Increase of administration roles/access
- Data is not standard and siloed

### Interfaces



#### Over 120+ interfaces

- Mechanism of Contract Administration Services (MOCAS), OnePay, Global Exchange (GEX), etc.

#### Challenges

- High percentage of data exchange failures
- Complexity to maintain multiple interfaces / updates
- Higher risk of security breaches

### Customization



#### 4 Million Lines of Custom Code

- Significant customization related to process areas (Supply Chain; Ship Building, etc.)

#### Challenges

- Unable to deploy all system patches
- Lack of standardization/ unnecessary duplication

## Overarching Enterprise Challenges:

- Data **Inconsistency**
- Slower Performance
- Capacity Issues
- Reporting Difficulty
- Maintenance **Costs**
- **Security Risks**
- Complexity/Confusion

### Impact:

- Auditability
- Operational Inefficiencies
- User Experience
- Decision Making
- **Steep Cost**
- Schedule **Delays**

## What We Will Do Differently Leveraging Best Practices:

### Simplify Enterprise Structure

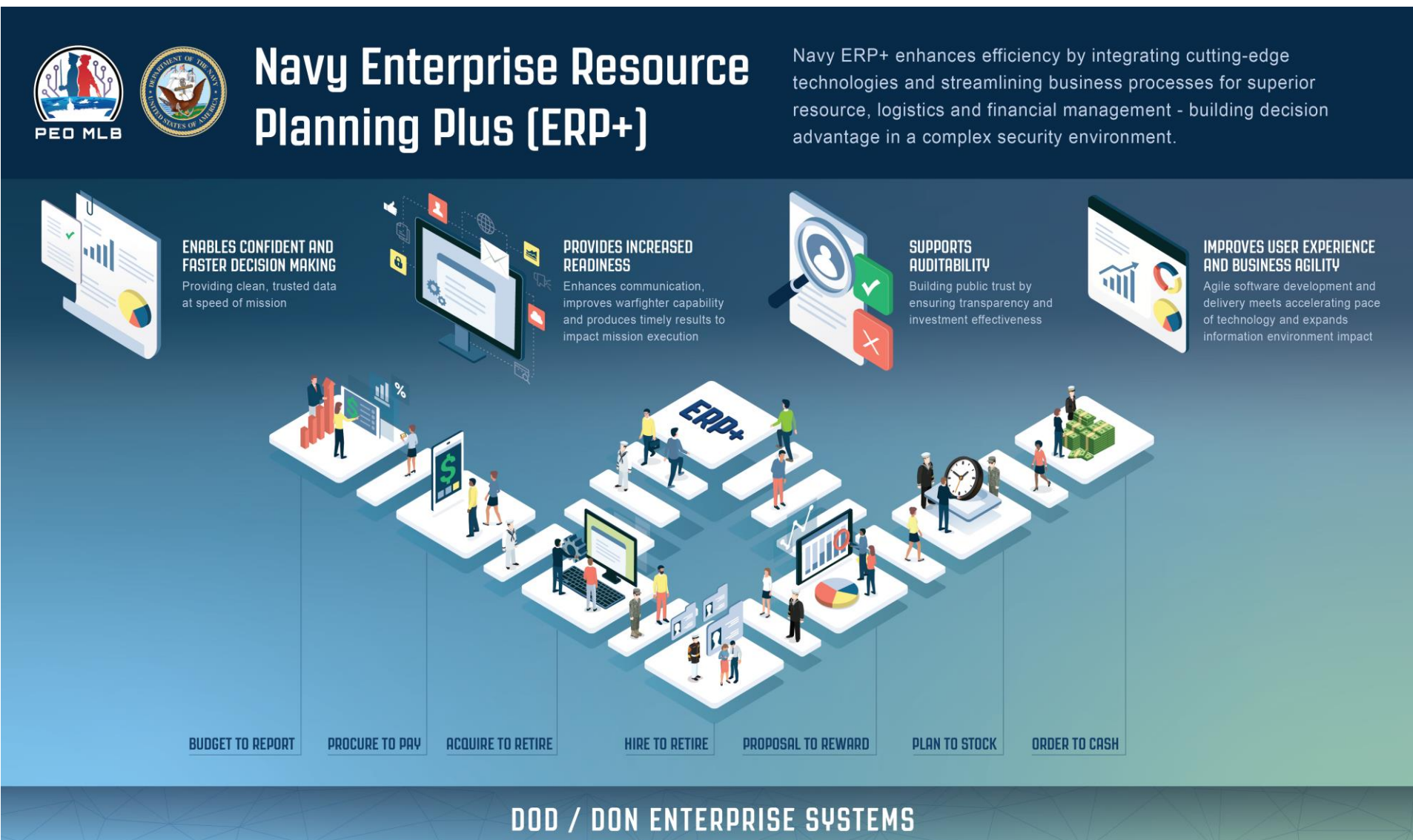
- Significantly reduce company codes

### ERP First

- Reduce interfaces; leverage existing or new ERP capability/functions

### Maximize Out of the Box

- Replacement of customizations by standard SAP functionalities



# Navy ERP+ Foundational Activities

## FY24

### Planning (Setting the Foundation)

- ✓ Established governance model
- ✓ Performed initial review of S/4 capabilities
- ✓ Established working hypothesis for Key Design Decisions (KDDs)
- ✓ Formulated approach to acquiring transformation and system integrator support
- ✓ Established resource requirements
- ✓ Kicked off SAP discovery work
- ✓ Procured SAP S/4 HANA sandbox to support KDDs and high level design

## FY25-FY26

### Requirements Development (High-Level Design)

- ✓ Onboarded transformation support for requirements development work
- ✓ Conducted an ERP+ industry day
- ✓ Identified comprehensive list of KDDs
- ✓ Kicked off Integrated Product Teams (IPTs) by end-to-end (E2E) process
  - Establish S/4 HANA sandbox for iterative prototyping to be used during IPTs
  - Complete documentation for all E2E processes
  - Kick off proof of concept competition for system integrator
  - Complete proof of concept competition for system integrator

## FY26-Onward

### Detailed Design, Build, Test, Deploy, Sustain

- Onboard system integrator
- Finalize deployment strategy
- Begin migration to S/4 HANA

We are using an ERP First approach – maximizing native S/4 HANA capabilities, minimizing customization, and streamlining business processes.



## Competitive Proof of Concept (POC)

- Uses down-selection process to award a Systems Integrator based upon vendor demonstrations of integrating an SAP S/4 system with standardized Navy business processes

## Commercial Solutions Opening (CSO)

- Establishes a rapid acquisition framework for Navy ERP+ technical solutions and inform government on industry best practices

## Support Contracts

- Program management, systems engineering, requirement development, organization change management, communications, business process re-engineering, hardware, software

# Proof of Concept Scope



- Includes Budget to Report (B2R) and components of Procure to Pay (P2P)



- Expectation is S/4 HANA functionality which integrates complex DON B2R and P2P requirements maximizing OOTB capabilities/minimizing customizations



- Occurs in vendor supplied Impact Level (IL) 4 systems



- Proposed technologies and solutions should be IL4 compliant and adhere to Department of Defense guidelines and standards

## CSO Highlight

- Competitive process to obtain innovative solutions or new capabilities that fulfill requirements, close gaps, or provide technological advances

## Purpose

- Establish an acquisition framework to deploy Navy ERP+ technical solutions, inform government on industry best practices, and accelerate the migration from existing ECC to SAP S4

## Objective

- Explore and identify innovative commercial solutions to Navy ERP Financial IT Services Portfolio modernization requirements for technology and business processes



## Technical

- Low Code / No Code tools
- Artificial Intelligence Tools
- Software Development Lifecycle Tools
- Data Migration / Conversion Tools
- User Interface / User Experience (UI/UX)
- GIT Repository and Alternatives
- Reporting Tools
- Automated Testing Tools
- Job Scheduling Tools
- Middleware Platform
- End-User Printing



## Business Processes

- Business Process Re-Engineering/Modeling
- Training Development and Execution
- Studies and Analysis
- Modeling and Simulations of Process & Policy Change Scenarios
- Finding Efficiencies in Cost, Schedule, and Performance of Navy ERP+
- Cost Estimating Tools

# Capability Needs and Contracting Opportunities

## Needed Capabilities

- Industry and Small Business
- Vendors need to be registered in Systems for Award Management (SAM.gov)
- Engineering (including cyber) & Logistics experience
- IT management & Technical support services experience
- Operations, Administrative & Executive support services
- Experienced Leadership, Management, & Technical teams
- Subject Matter Expertise with ERP capabilities (i.e., Supply, Finance, Procurement, Real Property)
- Knowledge & Experience with Department of Defense (DoD) and Department of the Navy (DON) mission, vision, and core values
- Knowledge & Experience with Agile, SFe and DevSecOps delivery
- Expertise with AWS GovCloud (US)
- Expertise and Demonstrated Experience with SAP ECC and S/4 HANA (High-performance Analytic Appliance)

## Contracting Opportunities

- **Current Contracting Vehicle for Navy ERP:**
  - **SeaPort-NxG Multiple Award Contract (MAC) task order:**
    - Title/Name: Navy ERP Technical Support Services (NETSS)
    - Contract Number: N0017819D7876
    - Task Order Number: N0003921F3007
    - Expires: 4/22/2026
- **Navy ERP+ RFI timeline:**
  - RFI Solicitation Number: N00039-24-R-4030
  - Notice Published: 9/25/2024
  - NAICS: 541512
- **Navy ERP+ RFP notional timeline:**
  - RFP/RFS release FY25 Q2
  - CSO Notice ID: Notice ID: N00039-25-R-4030
- **PRIME/Teaming Opportunities**
  - NETSS II RFI: 10/2024
  - NETSS II Recompete Contract FY25 Q2
- The acquisition strategy for this procurement is still being formulated. Please continue to monitor **SAM.gov** for updates as they become available (Link available at the end of this presentation).

**Opportunity to increase collaboration with businesses to enable speed-to-capability**



# Next Steps



## Proof of Concept

- Final RFP target posted: Q2 FY25



## CSO

- Post Final CSO Umbrella & Migration  
CSO target: Q2 FY25

Please continue to monitor **SAM.gov** for updates as they become available.

**Notice ID:** N00039-25-R-4030

**Title:** PEO MLB Navy ERP+ Technology and Business Process Exploration

**Link:** <https://sam.gov/opp/9fdce0018c7242b789b191aa4cac8159/view>



PROGRAM EXECUTIVE OFFICE MANPOWER, LOGISTICS & BUSINESS SOLUTIONS

## Questions?

Be on the lookout for SAM.gov posts

Questions? Email [pmw220\\_erp\\_plus@us.navy.mil](mailto:pmw220_erp_plus@us.navy.mil)

## STAY CONNECTED



[www.peomlb.navy.mil](http://www.peomlb.navy.mil)



Follow Us @PEOMLB